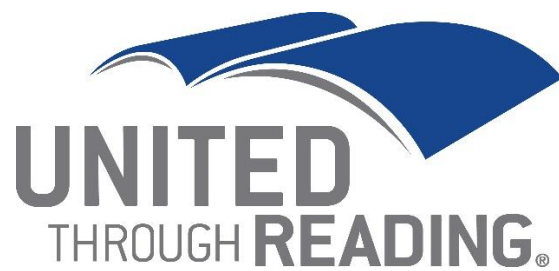


UNITED THROUGH READING

FINANCIAL STATEMENTS

DECEMBER 31, 2025 AND 2024



Leaf & Cole, LLP
Certified Public Accountants
A Partnership of Professional Corporations

**UNITED THROUGH READING
FINANCIAL STATEMENTS
DECEMBER 31, 2025 AND 2024**

TABLE OF CONTENTS

	<u>Page</u>
Independent Auditor's Report	1 - 2
Statements of Financial Position	3
Statements of Activities	4
Statement of Functional Expenses - 2025	5
Statement of Functional Expenses - 2024	6
Statements of Cash Flows	7
Notes to Financial Statements	8 - 17



Leaf & Cole, LLP
Certified Public Accountants
A Partnership of Professional Corporations

Independent Auditor's Report

To the Board of Trustees
United Through Reading

Opinion

We have audited the accompanying financial statements of United Through Reading (a nonprofit organization), which comprise the statements of financial position as of December 31, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of United Through Reading as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of United Through Reading, and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about United Through Reading's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of United Through Reading's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about United Through Reading's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Leaf & Cole LLP

San Diego, California
July 24, 2026

**UNITED THROUGH READING
STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2025 AND 2024**

ASSETS

	<u>2025</u>	<u>2024</u>
<u>Assets:</u> (Notes 2, 4, 5, 6, 7 and 8)		
Cash and cash equivalents	\$ 1,100,338	\$ 2,450,672
Investments	1,039,623	958
Contributions receivable	329,648	91,965
Prepaid expenses	142,931	29,333
Beneficial interest in endowment funds	105,410	93,692
Furniture and equipment, net	<u>30,335</u>	<u>53,150</u>
TOTAL ASSETS	\$ <u>2,748,285</u>	\$ <u>2,719,770</u>

LIABILITIES AND NET ASSETS

<u>Liabilities:</u> (Note 2)		
Accounts payable and accrued expenses	\$ <u>142,066</u>	\$ <u>113,056</u>
Total Liabilities	<u>142,066</u>	<u>113,056</u>
<u>Net Assets:</u> (Notes 2, 9 and 10)		
Without Donor Restrictions	583,904	1,042,857
With Donor Restrictions:		
Purpose restrictions	778,919	501,000
Time restriction	1,175,000	1,000,000
Perpetual in nature	<u>68,396</u>	<u>62,857</u>
Total Net Assets With Donor Restrictions	<u>2,022,315</u>	<u>1,563,857</u>
Total Net Assets	<u>2,606,219</u>	<u>2,606,714</u>
TOTAL LIABILITIES AND NET ASSETS	\$ <u>2,748,285</u>	\$ <u>2,719,770</u>

The accompanying notes are integral part of the financial statements.

**UNITED THROUGH READING
STATEMENTS OF ACTIVITIES
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024**

	2025			2024		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
<u>Support and Other Revenue:</u>						
Contributions:						
Corporations and corporate foundations	\$ 491,160	\$ 463,777	\$ 954,937	\$ 1,835,497	\$ 1,215,640	\$ 3,051,137
Foundations and civic groups	381,230	445,463	826,693	113,866	245,306	359,172
Individuals	284,153	-	284,153	229,794	-	229,794
In-kind contributions	93,031	-	93,031	234,303	-	234,303
Net assets released from restrictions	462,500	(462,500)	-	362,316	(362,316)	-
Total Contributions	<u>1,712,074</u>	<u>446,740</u>	<u>2,158,814</u>	<u>2,775,776</u>	<u>1,098,630</u>	<u>3,874,406</u>
Other Revenue:						
Special event revenue	164,607	-	164,607	185,050	-	185,050
Less: Cost of direct benefits to donors	(28,935)	-	(28,935)	(37,323)	-	(37,323)
Investment income	<u>40,101</u>	<u>11,718</u>	<u>51,819</u>	<u>1,905</u>	<u>7,086</u>	<u>8,991</u>
Total Other Revenue	<u>175,773</u>	<u>11,718</u>	<u>187,491</u>	<u>149,632</u>	<u>7,086</u>	<u>156,718</u>
Total Support and Other Revenue	<u>1,887,847</u>	<u>458,458</u>	<u>2,346,305</u>	<u>2,925,408</u>	<u>1,105,716</u>	<u>4,031,124</u>
<u>Expenses:</u>						
Program Services	<u>1,995,398</u>	<u>-</u>	<u>1,995,398</u>	<u>1,913,310</u>	<u>-</u>	<u>1,913,310</u>
Supporting Services:						
Management and general	131,188	-	131,188	114,233	-	114,233
Fundraising	<u>220,214</u>	<u>-</u>	<u>220,214</u>	<u>219,625</u>	<u>-</u>	<u>219,625</u>
Total Supporting Services	<u>351,402</u>	<u>-</u>	<u>351,402</u>	<u>333,858</u>	<u>-</u>	<u>333,858</u>
Total Expenses	<u>2,346,800</u>	<u>-</u>	<u>2,346,800</u>	<u>2,247,168</u>	<u>-</u>	<u>2,247,168</u>
Change in Net Assets	(458,953)	458,458	(495)	678,240	1,105,716	1,783,956
Net Assets at Beginning of Year	<u>1,042,857</u>	<u>1,563,857</u>	<u>2,606,714</u>	<u>364,617</u>	<u>458,141</u>	<u>822,758</u>
NET ASSETS AT END OF YEAR	<u>\$ 583,904</u>	<u>\$ 2,022,315</u>	<u>\$ 2,606,219</u>	<u>\$ 1,042,857</u>	<u>\$ 1,563,857</u>	<u>\$ 2,606,714</u>

The accompanying notes are integral part of the financial statements.

**UNITED THROUGH READING
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2025**

	<u>Program Services</u>	<u>Management and General</u>	<u>Fundraising</u>	<u>Total</u>
<u>Personnel:</u>				
Educational/resource expenses	\$ 4,068	\$ 407	\$ 610	\$ 5,085
Salaries, payroll taxes and benefits	<u>1,203,945</u>	<u>97,160</u>	<u>154,145</u>	<u>1,455,250</u>
Total Personnel	<u>1,208,013</u>	<u>97,567</u>	<u>154,755</u>	<u>1,460,335</u>
<u>Occupancy:</u>				
Equipment	32,568	3,257	4,885	40,710
Office rent	1,994	131	196	2,321
Telephone/internet	7,190	509	763	8,462
Transportation/mileage/meals	<u>40,949</u>	<u>3,972</u>	<u>5,950</u>	<u>50,871</u>
Total Occupancy	<u>82,701</u>	<u>7,869</u>	<u>11,794</u>	<u>102,364</u>
<u>Insurance/License Registrations/Tax Expenses</u>	<u>8,376</u>	<u>838</u>	<u>1,256</u>	<u>10,470</u>
<u>Office:</u>				
Deposit processing fee	9,301	930	1,400	11,631
Miscellaneous	-	236	-	236
Office supplies/copies	676	68	101	845
Printing/reproduction/postage	4,680	481	850	6,011
Repairs and maintenance	<u>13</u>	<u>1</u>	<u>2</u>	<u>16</u>
Total Office	<u>14,670</u>	<u>1,716</u>	<u>2,353</u>	<u>18,739</u>
<u>Professional Fees</u>	<u>47,029</u>	<u>23,198</u>	<u>7,054</u>	<u>77,281</u>
<u>Other:</u>				
Books	188,857	-	-	188,857
Consultants	39,409	-	-	39,409
Deposit processing fee	145	-	-	145
Depreciation - Mobile story station	22,815	-	-	22,815
Educational/resource expenses	10,025	-	-	10,025
Equipment	80,172	-	-	80,172
Insurance/licenses/taxes	2,500	-	-	2,500
Mobile story station van expenses	35,031	-	-	35,031
Printing/design/postage	42,601	-	-	42,601
Program materials	12,886	-	-	12,886
Programmatic research	8,527	-	-	8,527
Rent	8,683	-	-	8,683
Special events	-	-	43,002	43,002
Supplies	12,230	-	-	12,230
Telephone/internet	7,991	-	-	7,991
Transportation/lodging/meals	67,624	-	-	67,624
Volunteer stipends	<u>2,082</u>	<u>-</u>	<u>-</u>	<u>2,082</u>
Total Other	<u>541,578</u>	<u>-</u>	<u>43,002</u>	<u>584,580</u>
Total Expenses Before In-Kind Expenses	1,902,367	131,188	220,214	2,253,769
<u>In-Kind Expenses</u>	<u>93,031</u>	<u>-</u>	<u>-</u>	<u>93,031</u>
Total Program and Supporting Services Expenses	<u>\$ 1,995,398</u>	<u>\$ 131,188</u>	<u>\$ 220,214</u>	<u>\$ 2,346,800</u>

The accompanying notes are an integral part of the financial statements.

**UNITED THROUGH READING
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2024**

	<u>Program Services</u>	<u>Management and General</u>	<u>Fundraising</u>	<u>Total</u>
<u>Personnel:</u>				
Educational/resource expenses	\$ 1,065	\$ 106	\$ 160	\$ 1,331
Salaries, payroll taxes and benefits	1,117,093	91,716	156,636	1,365,445
Total Personnel	<u>1,118,158</u>	<u>91,822</u>	<u>156,796</u>	<u>1,366,776</u>
<u>Occupancy:</u>				
Equipment	17,771	1,776	2,664	22,211
Office rent	2,046	205	307	2,558
Telephone/internet	5,906	424	636	6,966
Transportation/mileage/meals	10,377	923	1,386	12,686
Total Occupancy	<u>36,100</u>	<u>3,328</u>	<u>4,993</u>	<u>44,421</u>
<u>Insurance/License Registrations/Tax Expenses</u>	<u>7,878</u>	<u>788</u>	<u>1,182</u>	<u>9,848</u>
<u>Office:</u>				
Deposit processing fee	6,124	602	858	7,584
Miscellaneous	283	(786)	42	(461)
Office supplies/copies	237	24	35	296
Printing/reproduction/postage	8,466	846	1,213	10,525
Total Office	<u>15,110</u>	<u>686</u>	<u>2,148</u>	<u>17,944</u>
<u>Professional Fees</u>	<u>25,790</u>	<u>17,609</u>	<u>3,802</u>	<u>47,201</u>
<u>Other:</u>				
Books	189,556	-	-	189,556
Consultants/Professional Fees	56,875	-	-	56,875
Depreciation-Story Station Van	22,815	-	-	22,815
Educational/Resources Expenses	23,097	-	-	23,097
Equipment	74,786	-	-	74,786
Insurance/License Registrations/Tax	2,800	-	-	2,800
Miscellaneous	546	-	-	546
Printing & Postage Expenses	50,122	-	-	50,122
Program Materials	1,227	-	-	1,227
Rent	7,856	-	-	7,856
Story Station Van Expenses	21,327	-	-	21,327
Special Events	-	-	32,672	32,672
Supplies	4,218	-	-	4,218
Telephone/Internet MP Costs	7,506	-	-	7,506
Transportation,Lodging, Meals	31,272	-	-	31,272
Total Other	<u>494,003</u>	<u>-</u>	<u>32,672</u>	<u>526,675</u>
Total Expenses Before In-Kind Expenses	1,697,039	114,233	201,593	2,012,865
<u>In-Kind Expenses</u>	<u>216,271</u>	<u>-</u>	<u>18,032</u>	<u>234,303</u>
Total Program and Supporting Services Expenses	<u>\$ 1,913,310</u>	<u>\$ 114,233</u>	<u>\$ 219,625</u>	<u>\$ 2,247,168</u>

The accompanying notes are an integral part of the financial statements.

**UNITED THROUGH READING
STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024**

	<u>2025</u>	<u>2024</u>
<u>Cash Flows From Operating Activities:</u>		
Change in net assets	\$ (495)	\$ 1,783,956
Adjustments to reconcile change in net assets to net cash (used in) provided by operating activities:		
Depreciation	22,815	22,815
Realized and unrealized (gain) loss on investments	(3,680)	95
Donated stock	(835)	-
Change in perpetual restricted net assets	(5,539)	(2,749)
(Increase) Decrease in:		
Contributions receivable	(237,683)	(25,510)
Prepaid expenses	(113,598)	(12,658)
Increase (Decrease) in:		
Accounts payable and accrued expenses	29,010	(5,963)
Net Cash (Used in) Provided by Operating Activities	<u>(310,005)</u>	<u>1,759,986</u>
<u>Cash Flows From Investing Activities:</u>		
Investment (purchases) sales, net	(1,034,150)	66,660
Increase in beneficial interest in endowment funds	(11,718)	(7,086)
Net Cash (Used in) Provided by Investing Activities	<u>(1,045,868)</u>	<u>59,574</u>
<u>Cash Flows From Financing Activities:</u>		
Change in perpetual restricted net assets	5,539	2,749
Net Cash Provided by Financing Activities	<u>5,539</u>	<u>2,749</u>
Net (Decrease) Increase in Cash and Cash Equivalents	(1,350,334)	1,822,309
Cash and Cash Equivalents at Beginning of Year	<u>2,450,672</u>	<u>628,363</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	<u>\$ 1,100,338</u>	<u>\$ 2,450,672</u>

The accompanying notes are an integral part of the financial statements.

**UNITED THROUGH READING
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025 AND 2024**

Note 1 - Organization:

United Through Reading (the “Organization”), a California Nonprofit Corporation, connects military families through story time experiences, no matter the distance between the child and the parent or caregiver due to military duties. These connections are forged through ensuring military families’ home libraries include age-appropriate children’s books, encouraging shared reading in the home and strong reading habits for military children, and through recording service members reading children’s books so the military-connected children in their lives have story time on demand, regardless of location or time zone. This program creates and strengthens emotional bonds between military parents/guardians/caregivers, and the military-connected children in their lives, while enhancing children’s literacy development and positively impacting the morale and well-being of the entire military family.

According to surveys, 83% of respondents said United Through Reading contributed to an improvement in morale, 65% of respondents said that their children experienced at least one positive psychosocial outcome and 86% reported their child was estimated to be reading at a level at or above their peer group.

In 2025, United Through Reading served over 500 military units and military/veteran-service organizations, through 2,282 fixed and event-driven story stations with a presence in all 50 states, 3 U.S. territories, and numerous countries overseas. Military parents/guardians/caregivers recorded 3,543 stories that military children can access on demand. United Through Reading also distributed approximately 101,000 new children’s books and 97,000 literacy resources. These combined efforts resulted in United Through Reading serving over 611,000 military family members in 2025.

Note 2 - Significant Accounting Policies:

Accounting Method

The financial statements of the Organization have been prepared on the accrual basis of accounting which is in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP), and, accordingly, reflect all significant receivables, payables, and other liabilities.

Financial Statement Presentation

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

- Net Assets Without Donor Restrictions - Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.
- Net Assets With Donor Restrictions - Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires—that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**UNITED THROUGH READING
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025 AND 2024**

Note 2 - Significant Accounting Policies: (Continued)

Risks and Uncertainties

The Organization invests in various types of investment securities which are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near-term, and such changes could materially affect the amounts reported in the statements of financial position.

Fair Value Measurements

Fair value accounting standards define fair value, establish a framework for measuring fair value, outline a fair value hierarchy based on inputs used to measure fair value, and enhance disclosure requirements for fair value measurements. The fair value hierarchy distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Level 1 or 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy).

- Level 1 inputs are quoted prices in active markets for identical investments that the investment manager has the ability to access at the measurement date.
- Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the investment, either directly or indirectly.
- Level 3 inputs are unobservable inputs for the investment.

The Organization's statement of financial position includes the following financial instruments that are required to be measured at fair value on a recurring basis:

- Investment in common stock and exchange traded funds are considered Level 1 assets, and are reported at fair value based on quoted prices in active markets for identical assets at the measurement date.
- Beneficial interest in endowment funds are considered Level 3 assets, and are reported at the fair value of the underlying assets as reported by the fund manager.

Allowance for Credit Losses

The Organization recognizes an allowance for credit losses on accounts receivable to present the net amount expected to be collected as of the statements of financial position date. Such allowance is based on the credit losses expected to arise over the life of the asset which is based on the expectation as of the statements of financial position date, aging reports and historical information. Accounts receivable are written off when the Organization determines such receivables are deemed uncollectible. Write-offs are recognized as a deduction from the allowance for credit losses. There was no accounts receivable balance and no allowance for credit losses recorded at December 31, 2025 and 2024.

Allowance for Uncollectible Contributions Receivable

Bad debts are recognized on the allowance method, based on historical experience and management's evaluation of contributions receivable. Management believes that all contributions receivable were fully collectible; therefore, no provision for uncollectible contributions receivable was recorded at December 31, 2025 and 2024.

**UNITED THROUGH READING
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025 AND 2024**

Note 2 - Significant Accounting Policies: (Continued)

Capitalization and Depreciation

The Organization capitalizes all expenditures in excess of \$1,000 for furniture and equipment at cost, while donations of furniture and equipment are recorded at their estimated fair values. Such donations are reported as support without donor restrictions, unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use, and contributions of cash that must be used to acquire furniture and equipment, are reported as support with donor restrictions. Absent donor stipulations regarding how long those donated assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Organization reclassifies net assets with donor restrictions to net assets without donor restrictions at that time. Furniture and equipment is depreciated using the straight-line method over the estimated useful lives as follows:

Furniture and equipment	5 years
-------------------------	---------

Depreciation totaled \$22,815 for the years ended December 31, 2025 and 2024.

Maintenance and repairs are charged to operations as incurred. Upon sale or disposition of furniture and equipment, the asset account is reduced by the cost, and the accumulated depreciation account is reduced by the depreciation taken prior to the sale. Any resultant gain or loss is then recorded as income or expense.

Compensated Absences

Accumulated unpaid vacation totaling \$71,918 and \$67,171 at December 31, 2025 and 2024, respectively, is accrued when incurred, and included in accounts payable and accrued expenses.

Revenue Recognition

Contributions are recognized when the donor makes a promise to give in writing to the Organization that is in substance, unconditional. Conditional promises to give are not recognized until they become unconditional—that is, when the conditions on which they depend are substantially met. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions depending on the nature of the restrictions. When the stipulated time restriction ends or purpose restriction is accomplished, donor restricted net assets are reclassified to net assets without donor restrictions. Contributions to be received in future periods are discounted at an appropriate discount rate. Amortization of discounts is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any, on the contributions.

Special event revenue is recognized in the period that the event occurs.

Program revenue is earned when the program services are performed.

**UNITED THROUGH READING
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025 AND 2024**

Note 2 - Significant Accounting Policies: (Continued)

Donated Services and Support

The Organization received the following in-kind contributions for the year ending December 31:

	<u>2025</u>	<u>2024</u>
Books and supplies	\$ 72,727	\$ 210,377
Auction items	17,517	22,032
Services	2,787	1,894
Total Contributed Nonfinancial Assets	\$ <u>93,031</u>	\$ <u>234,303</u>

Contributed books and supplies received by the Organization are recorded as in-kind contribution revenue. The Organization values the books and supplies by current prices located on a publicly available website for similar items. Contributed books and supplies were utilized in the Organization's programs.

The Organization receives items to be sold at its annual auction. Contributed auction items are valued at the gross selling price received by the donor. The proceeds from the sale of auction items are used to support the Organization's programs.

Contributed services are recognized as in-kind revenues at their estimated fair value if they create or enhance nonfinancial assets, or they require specialized skills that would need to be purchased if they were not donated. The Organization receives contributed consulting and legal services that are reported using current rates for similar services. The Organization also receives a significant amount of donated services from unpaid volunteers who assist in fundraising and special projects. No amounts have been recognized in the statements of activities for these fundraising and special projects because the criteria for recognition have not been satisfied.

Functional Allocation of Expenses

The Organization allocates its expenses on a functional basis among its various programs and supporting services. Expenditures which can be identified with a specific program or support service are allocated directly, according to their natural expenditure classification. Costs that are common to several functions are allocated among the program and supporting services on the basis of time records and estimates made by the Organization's management.

Income Taxes Status

The Organization is a public charity, and is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California Revenue and Taxation Code. The Organization believes that it has appropriate support for any tax positions taken, and, as such, does not have any uncertain tax positions that are material to the financial statements. The Organization is not a private foundation.

The Organization's Return of Organization Exempt from Income Tax for the years ended December 31, 2025, 2024, 2023 and 2022 are subject to examination by the Internal Revenue Service and State taxing authorities, generally three-to-four years after the returns were filed.

**UNITED THROUGH READING
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025 AND 2024**

Note 2 - Significant Accounting Policies: (Continued)

Concentration of Credit Risk

The Organization maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The Organization has not experienced any losses in such accounts. The Organization believes it is not exposed to any significant credit risk on cash and cash equivalents.

Cash and Cash Equivalents

For purposes of the statements of cash flows, the Organization considers all highly liquid investments available for current use to be cash equivalents.

Subsequent Events

The Organization has evaluated subsequent events through July 24, 2026, which is the date the financial statements are available for issuance, and concluded that there were no events or transactions that needed to be disclosed.

Note 3 - Liquidity and Availability:

The Organization regularly monitors the availability of resources required to meet its operating needs and other contractual commitments. The Organization considers contributions without donor restrictions, and contributions with donor restrictions for use in current programs which are ongoing, major, and central to its annual operations, to be available to meet cash needs for general expenditures. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Organization considers all expenditures related to its ongoing programs, as well as the conduct of services undertaken to support those activities, to be general expenditures.

Financial assets available for general expenditure, within one year, are comprised of the following at December 31:

	<u>2025</u>	<u>2024</u>
Financial Assets at Year-End:		
Cash and cash equivalents	\$ 1,100,338	\$ 2,450,672
Investment	1,039,623	958
Contributions receivable	329,648	91,965
Financial assets available for general expenditures within one year	<u>\$ 2,469,609</u>	<u>\$ 2,543,595</u>

The Organization believes that its financial assets available for general expenditures and anticipated revenue are sufficient to cover general expenditures for the next 12 months.

UNITED THROUGH READING
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025 AND 2024

Note 4 - Fair Value Measurements:

The following table summarizes assets measured at fair value by classification within the fair value hierarchy at December 31:

	2025			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Balance at December 31, 2025
Common stock	\$ 835	\$ -	\$ -	\$ 835
Exchange traded funds	1,038,788	-	-	1,038,788
Beneficial interest in endowment funds (Note 8)	-	-	105,410	105,410
	<u>\$ 1,039,623</u>	<u>\$ -</u>	<u>\$ 105,410</u>	<u>\$ 1,145,033</u>

	2024			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Balance at December 31, 2024
Common stock	\$ 958	\$ -	\$ -	\$ 958
Beneficial interest in endowment funds (Note 8)	-	-	93,692	93,692
	<u>\$ 958</u>	<u>\$ -</u>	<u>\$ 93,692</u>	<u>\$ 94,650</u>

The reconciliation for financial instruments measured at fair value on a recurring basis using significant unobservable inputs (Level 3) are included in Note 8 as indicated above.

The following table represents the Organization's Level 3 financial instrument, the valuation techniques used to measure the fair value of the financial instrument, and the significant unobservable inputs and the range of values for those inputs for the year ended December 31:

2025				
<u>Instrument</u>	<u>Fair Value</u>	<u>Principal Valuation Technique</u>	<u>Unobservable Inputs</u>	<u>Significant Input Values</u>
Beneficial interest in endowment funds	\$ 105,410	Valuation of underlying assets as provided by San Diego Foundation and Rancho Santa Fe Foundation	Base price	N/A

2024				
<u>Instrument</u>	<u>Fair Value</u>	<u>Principal Valuation Technique</u>	<u>Unobservable Inputs</u>	<u>Significant Input Values</u>
Beneficial interest in endowment funds	\$ 93,692	Valuation of underlying assets as provided by San Diego Foundation and Rancho Santa Fe Foundation	Base price	N/A

**UNITED THROUGH READING
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025 AND 2024**

Note 5 - Investments:

Investments consist of the following at December 31:

	<u>2025</u>	<u>2024</u>
Common stock	\$ 835	\$ 958
Exchange traded funds	<u>1,038,788</u>	<u>-</u>
Total Investments	<u>\$ 1,039,623</u>	<u>\$ 958</u>

The following schedule summarizes the investment income (loss) and its classification in the statements of activities for the years ended December 31:

	<u>2025</u>		
	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Interest income	\$ 36,421	\$ -	\$ 36,421
Realized and unrealized gain on investments	3,680	-	3,680
Investment return on beneficial interest in endowment funds	<u>-</u>	<u>11,718</u>	<u>11,718</u>
Total Investment Income	<u>\$ 40,101</u>	<u>\$ 11,718</u>	<u>\$ 51,819</u>

	<u>2024</u>		
	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Interest income	\$ 2,000	\$ -	\$ 2,000
Realized and unrealized (loss) on investments	(95)	-	(95)
Investment return on beneficial interest in endowment funds	<u>-</u>	<u>7,086</u>	<u>7,086</u>
Total Investment Income	<u>\$ 1,905</u>	<u>\$ 7,086</u>	<u>\$ 8,991</u>

Note 6 - Contributions Receivable:

Contributions receivable totaled \$329,648 and \$91,965 at December 31, 2025 and 2024, respectively, and are due in less than one year.

Note 7 - Furniture and Equipment:

Furniture and equipment consist of the following at December 31:

	<u>2025</u>	<u>2024</u>
Vehicle - Mobile story station van	\$ 169,579	\$ 169,579
Office equipment and furniture	<u>1,369</u>	<u>1,369</u>
Subtotal	170,948	170,948
Less: Accumulated depreciation	<u>(140,613)</u>	<u>(117,798)</u>
Furniture and Equipment, Net	<u>\$ 30,335</u>	<u>\$ 53,150</u>

**UNITED THROUGH READING
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025 AND 2024**

Note 8 - Beneficial Interest in Endowment Funds:

The Organization has a beneficial interest in endowment funds held at Rancho Santa Fe Foundation and San Diego Foundation. The beneficial interest in endowment funds held at Rancho Santa Fe Foundation is held in an investment pool, which is structured for long-term, total return consisting of 42.0% domestic equities, 19.8% international equities, 37.3% fixed income, and 0.9% in cash and cash equivalents. The beneficial interest in endowment funds held at San Diego Foundation is invested in a portfolio of equity and debt securities, which is structured for long-term total return, consisting of 43.3% global/international equities, 20.1% alternative investments, 9.5% fixed income, 6.8% real estate investments, 16.0% hedge funds, 3.3% real assets, and 1.0% in cash and cash equivalents. The activity of the beneficial interests in endowment funds consisted of the following for the years ended December 31:

	<u>Rancho Santa Fe Foundation</u>	<u>San Diego Foundation</u>	<u>Total</u>
Balance at December 31, 2023	\$ 39,538	\$ 47,068	\$ 86,606
Investment return	2,749	4,337	7,086
Balance at December 31, 2024	42,287	51,405	93,692
Investment return	5,539	6,179	11,718
Balance at December 31, 2025	<u>\$ 47,826</u>	<u>\$ 57,584</u>	<u>\$ 105,410</u>

Note 9 - Net Assets With Donor Restrictions:

	<u>2025</u>	<u>2024</u>
Subject to Expenditure for Specified Purpose:		
Program awareness	\$ 527,518	\$ 273,590
Employee engagement	197,265	90,600
Unappropriated endowment earnings	37,014	30,835
Books and supplies	17,122	55,975
2025 Sponsorship	-	50,000
Total Subject to Expenditure for Specified Purpose	<u>778,919</u>	<u>501,000</u>
Subject to Passage of Time:		
Advance contributions	1,175,000	1,000,000
Perpetual in Nature:		
Endowments (Note 10)	68,396	62,857
Total Net Assets with Donor Restrictions	<u>\$ 2,022,315</u>	<u>\$ 1,563,857</u>

Net assets released from donor restrictions by incurring expenses satisfying the restricted purpose, or by the occurrence of the passage of time or other events specified by the donors, are as follows for the years ended December 31:

	<u>2025</u>	<u>2024</u>
Purpose Restrictions Accomplished:		
Program awareness	\$ 273,590	\$ 85,000
Employee Engagement	90,600	-
2025 Sponsorship	50,000	-
Books and supplies	48,310	274,574
Other	-	2,742
Total Net Assets Released From Restrictions	<u>\$ 462,500</u>	<u>\$ 362,316</u>

**UNITED THROUGH READING
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025 AND 2024**

Note 10 - Endowment Net Assets:

The Organization has a beneficial interest in endowment funds that are held at Rancho Santa Fe Foundation (“RSFF”) and San Diego Foundation (“SDF”), collectively referred as the “Foundations”. As required by generally accepted accounting principles, net assets associated with endowment funds are classified and reported based on the existence of donor-imposed restrictions. The Foundations manage the funds in accordance with the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA). The investment objective is to maintain the purchasing power (real value) of the endowment funds. From time to time, the fair value of the assets in an endowment fund may fall below the level that the donors require the Organization to retain as a fund of perpetual duration.

The Organization considers a fund to be underwater if the value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The Organization has interpreted UPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law. The Organization has no underwater endowment funds at December 31, 2025 and 2024.

Net assets with donor restrictions in perpetuity held are comprised of:

- The original value of gifts donated to the fund.
- The original value of Organization funds transferred to the fund.
- The original value of the subsequent gifts donated to the fund.
- Investment income and realized and unrealized gains and losses on investments.
- Less: Distributions from the fund in accordance with spending policy.

RSFF endowment funds are invested in permanent funds with long-term investment objectives and strategies that will accommodate relevant, reasonable or probable events. Management of the assets is designed to preserve the principal of the funds and provide a source of funds for current operations and programs. The Organization’s spending policy allows for annual distributions of equity to 5% of the current value, which includes contributions to the fund, income earned on such contributions and all gains and losses on such funds.

SDF endowment funds are invested in a portfolio of equity and debt securities, which are structured for long-term total return. To provide diversification and to moderate risk, the investments are divided into carefully defined asset classes. Funding available for each asset classification is invested by professional money managers hired by SDF through a competitive process. The investment performance of each money manager is monitored by an independent consultant hired by SDF.

SDF’s spending policy is to disburse 5% annually, based upon endowment principal market value over the last 36 months. These calculations are made on a monthly basis. If the market value of the endowment principal of any fund, at the end of each month, is less than the initial value of all contributions made to the endowment principal, then distributions will be limited to interest and dividends received.

**UNITED THROUGH READING
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025 AND 2024**

Note 10 - Endowment Net Assets: (Continued)

Endowment composition by type of fund at December 31:

	2025		
	<u>With Donor Restrictions</u>	<u>With Donor Restrictions - Perpetual</u>	<u>Total</u>
San Diego Foundation	\$ 37,014	\$ 20,570	\$ 57,584
Rancho Santa Fe Foundation	-	47,826	47,826
Total	<u>\$ 37,014</u>	<u>\$ 68,396</u>	<u>\$ 105,410</u>

	2024		
	<u>With Donor Restrictions</u>	<u>With Donor Restrictions - Perpetual</u>	<u>Total</u>
San Diego Foundation	\$ 30,835	\$ 20,570	\$ 51,405
Rancho Santa Fe Foundation	-	42,287	42,287
Total	<u>\$ 30,835</u>	<u>\$ 62,857</u>	<u>\$ 93,692</u>

Changes in endowment net assets for the years ended December 31:

	2025		
	<u>With Donor Restrictions</u>	<u>With Donor Restrictions - Perpetual</u>	<u>Total</u>
Endowment Net Assets at December 31, 2024	\$ 30,835	\$ 62,857	\$ 93,692
Investment return	6,179	5,539	11,718
Endowment Net Assets at December 31, 2025	<u>\$ 37,014</u>	<u>\$ 68,396</u>	<u>\$ 105,410</u>

	2024		
	<u>With Donor Restrictions</u>	<u>With Donor Restrictions - Perpetual</u>	<u>Total</u>
Endowment Net Assets at December 31, 2023	\$ 26,498	\$ 60,108	\$ 86,606
Investment return	4,337	2,749	7,086
Endowment Net Assets at December 31, 2024	<u>\$ 30,835</u>	<u>\$ 62,857</u>	<u>\$ 93,692</u>